



Training Curriculum

*Presented by Peace Action
and National Priorities Project*



Train for Change

*All Move the Money materials are available online at:
nationalpriorities.org/analysis/2013/move-money/*

We are excited that groups and local organizers will use this curriculum to train grassroots activists. We believe that our life experiences, combined with information about the processes in which we must intervene in order to change national spending priorities, are the key ingredients to building a politically empowered movement.

The heart of this curriculum is shaped by the strong belief that:

- We each bring valuable experience and information to the table.
- We are each motivated, self-directed learners.
- Attendees may question new information and need to “try it out” prior to integrating it.
- Attendees will be most effective if they want to engage and participate because it “makes sense” and not because they were told to do so.

Our goals as facilitators:

- Bring the full richness of experience and knowledge from the group to bear on the discussion and our learning.
- Share information and give participants the opportunity to review, manipulate and integrate it into their understanding of both the problem and solution.
- Support participants as they begin to clarify and refine their own point of view.

Tips for facilitators:

- **Be purpose driven:** Focus on understanding and sharing with participants the purpose and goals of each session.

- **Prepare ahead:** Make sure you have the materials you need and instructions for small groups (either pre-written on butcher paper or on a handout).
- **Review the instructions:** Read them, have them on butcher paper and pass them out. This will save you time in the long run.
- **Relax:** Running a training session is like hosting a party (welcome people, appreciate them, make them feel at home, have snacks, let them know they will learn and have some fun).
- **Time:** Keep track of the time. Often letting participants be time keepers helps.
- **Face the group:** Have someone else write on the butcher paper.
- **A team of trainers always trumps one**

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Acknowledgements

The need has never been greater for a revitalized grassroots movement to move the money from war and wasteful military spending to fund human needs.

For the past few years, local initiatives combining public education, congressional pressure and passage of local resolutions have been growing – largely due to the efforts of volunteers working with shoestring budgets. This movement needs more training, coordination and strategic direction in order to galvanize stakeholders, influence public opinion and change the debate in Washington.

While the mismatch between federal spending and popular priorities is not new, there is new urgency to spark and strengthen new alliances between economic and racial justice, labor, faith-based and peace groups so that – together – they weigh in on the national budget debate. For example, any deficit reduction proposal that does not include significant cuts in Pentagon spending will have a dramatic and negative impact on funding for critical domestic programs and even the major entitlements – Social Security and Medicare.

We hope the Move the Money Trainings are a substantial resource to support growing the grassroots movement for changing national spending priorities. We would like to acknowledge the great work of the many people who helped us build this resource and continue to support us in our work:

Our collaborative efforts with LeeAnn Hall at Alliance for Just Society and Charlene Sinclair, of Insinc Consulting have been invaluable in bringing together the information, techniques and the political insights necessary to making the trainings successful.

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Welcome and Review [Time: 8-10 minutes]

Materials:

- Goals listed on butcher paper
- “Rules of the Road” begun on butcher paper
- Agenda written out on butcher paper

Welcome

Personal introduction by the facilitator(s): Welcome attendees. Tell them who you are, why you’re here, etc. *Let participants know that they will have a chance to introduce themselves.*

Review of Goals, Agenda, “Rules of the Road”

Facilitator:

“The goal of this training is to engage community leaders in a discussion of federal budget priorities and Pentagon spending. Our vision is to shift the public dialog from one that *assumes* increased Pentagon spending to an in-depth discussion of how our real interest in long-term security might be better served by investing in human services and education. We believe the only way to accomplish this goal is to mobilize thousands of everyday people into the debate by building the knowledge and confidence to become engaged in budget discussions within families, organizations, communities, faith communities and the broader public. We hope this training will give you the tools to begin this process.”

“Let’s review our goals for the training.” (At this point you will want to turn to the prepared butcher paper and review the goals.)

Facilitator: “Today:

- Participants will understand how Pentagon spending fits into the larger national federal spending and revenue debate.
- Participants will understand how local budget fights connect with the larger national struggle over federal spending and revenue.
- Participants will develop a larger narrative that incorporates the “moving Pentagon spending into human needs spending” frame.
- Participants will become acquainted with National Priority Project’s resources, and others, and how they could be used in their future work.”

Note: *You may want to also ask participants if they have any additional goals to add. If so, these additions should be added to the list. If there are expectations/goals that you know will not be*

achieved don't be afraid to be clear that we will not be able to get to that specifically during this training.

Facilitator: Review of training agenda and associated handouts.

Facilitator: “Let’s review what we like to call the “Rules of the Road” or agreements for how we will work together today:

1. Step up, step back. If you tend to lie back during group discussions, step up. And if you are a talker, be conscious of that, and give other people room.
2. Put phone on vibrate.
3. Are there any additional rules you’d like to suggest?

Today’s Framework and Introductions

[Time: 20 minutes]

Materials:

- Butcher paper
- Markers

Learning Objectives:

- To situate the work of local and state based groups in the training.
- To broaden the understanding of how this work intersects with the issue of Pentagon spending and subsequently shapes budget priorities.
- To begin to collectivize our analysis of how these local fights are connected to each other and the larger fight to cut the Pentagon budget and increase spending for human needs.

Today’s Framework

Facilitator: Offer a brief introduction to the political framework for the day. (Sample below.)

Every year decisions are made in Congress about how to spend our tax dollars. The main goal of the workshop is to engage community leaders in a discussion of federal budget priorities and Pentagon spending.

The dominant narrative is that government is broke, so services must be cut. We don’t think so. We believe wrong decisions are sending our tax dollars to the wrong places and reflect the wrong priorities, and that some people and corporations aren’t paying their fair share of taxes.

Our federal budget is comparable to the Constitution and Bill of Rights. How so? The federal budget is a document that shapes and in some cases dictates how we function as a society and therefore should reflect our common values and priorities. It determines how we take care of the most vulnerable members of our society.

Why are we focusing on the relationship between domestic spending and the Pentagon budget? A national debate is underway in the media and in the halls of Congress about the role of government in the economy and in our lives.

This training will help you get the facts, and explore how to link local struggles to changing national spending priorities. You will leave with resources that will help you go deeper into the materials we cover today and take effective action.

The ultimate goal of this training is to help build a strong grassroots movement with enough political power to help determine national spending priorities, create jobs and protect community services. One of the main assumptions in the current debate is that ever increasing Pentagon spending is good for national security and the economy. We want to shift the discussion to a dialog on how our long-term security might be better served by investing in jobs, human services and education.

Over 50 years ago, President Dwight Eisenhower warned us about what might happen to our federal budget, our values and future. He coined the term “Military Industrial Complex” in his last speech to the nation and warned that the Military Industrial Complex would slowly but surely take control of the economy, national budget and values in our society. Ike was right!

We believe the only way to make a fundamental change in national spending priorities, or as we like to say, “Move the money from wars and new weapons to fund our communities” is to mobilize everyday people into the debate.

We also know none of this is possible unless organizations and movements that are working to make our communities more livable begin to link their issues to changing national spending priorities.

Introductions

Facilitator: “Now, let’s get to know each other.”

Note: *The following are two methods of doing the group introductions (Activity A or Activity B) — one utilizes small groups based on common issues, the other the more traditional “around the room.” The first serves as a good icebreaker and gets participants focused on issues of common concern early in the process, but can be cumbersome to set up which results in lost*

time. The second avoids the organizational hassles, but can suffer from the fact that it is difficult to limit people to the necessary short introduction.

Activity A: Utilizing Issue Mapping To Introduce Groups/Individuals

This activity will be done in small groups of participants clustered according to organization or issue foci. Each group will discuss and report out an overall “map” of their organization/issue.

The facilitator asks people to form small groups based on their “home” organizations or issue priorities. Each small group has a piece of butcher paper and markers.

Small Group Assignment: Please assign a note taker, a facilitator and a report back person. Each small group has 10 minutes to discuss and write down the answer to the following questions:

- What is your name and the name of your organization(s)?
- What are 3 key things about your current work (local, state and national) on budgeting, revenues and spending priorities that you can share with the group?
- How do you think these can be/are tied to the federal budget?

Large Group Report back: Each group has 2 minutes to share the name of their organization(s), their names and the 3 key things about their current work. The facilitator lists the issues covered in the room and makes a summary of how the local fights are connected to changing national spending priorities.

Activity B: Introduce yourself

Describe briefly (in 60 seconds or less):

- What is your name and the name of your organization(s)?
- What are 1-2 key things about your current work (local, state and national) on budgeting, revenues and spending priorities that you can share with the group?
- How do you think these can be/are tied to the federal budget?

Understanding Federal Budget Priorities

[Time: 90 minutes]

Materials:

- Large copy of blank “Where Your Federal Income Tax Dollar Went” (small version, found in Appendix. Note: you will need to enlarge in copy shop.)
- Handouts of “Where Your Federal Income Tax Dollar Went” (found in Appendix)

- Round stickers in groups of 20 to be posted on the graph
- “If Paychecks Could Talk” Video (available on NPP’s YouTube page)
- Handouts of National Priorities Project’s Budget Categories (found in Training Materials)
- Computer and internet capability
- Butcher paper
- Markers

Learning Objectives:

- To understand the spending priorities in the federal budget.
- To build a sophisticated understanding of historical, current, and projected Pentagon spending.
- To broaden participants’ understanding of how their work intersects with the issue of Pentagon spending and how the issues they care about are affected by federal budget priorities.
- To begin to collectivize our analysis of how local fights are connected to each other and to the larger fight to cut Pentagon spending.

Spending Our Nickels [Time: 15 minutes]

Instructions:

- Facilitator posts enlarged copy of “Where Your Federal Income Tax Dollar Went.”
- Facilitator asks participants to visualize how they’d like to see their tax dollar spent, and vote for their priorities by placing their nickels (the dots) in the space that corresponds to each budget category. Handouts of National Priorities Project’s Budget Categories help participants understand the potential contents of each bar.
- Facilitator gives approximately 5 minutes for participants to place dots on the chart, asking participants to pretend the dots are nickles and fill each column from the bottom.
- Using NPP’s “Where Your Federal Income Tax Dollar Went” handout, show how participants’ individual federal income taxes are actually allocated.
- Group discussion. To participants: “Why did you vote the way you did?”

Pentagon 101 [Time: 30 minutes]

***Note:** Using NPP’s “Trade-offs” [nationalpriorities.org/en/interactive-data/trade-offs/] you can get community-level information on the “opportunity costs” of Pentagon spending. NPP can also supply you with state-level data on a host of federal programs like Head Start and the Low Income Home Energy Assistance Program (LIHEAP).*

Instructions:

- Play Video: “If Paychecks Could Talk”
- Work through PowerPoint Presentation — “Pentagon 101”

- **Facilitator:** “Let’s bring it even closer to home.” Have participants take out computer or use a projector and go to the NPP website. Demonstration of NPP’s Federal Income Tax Receipt.
 - NPP’s Federal Income Tax Receipt
[<http://nationalpriorities.org/en/analysis/2012/taxday-2012/your-tax-receipt/>]
 - NPP’s Trade-offs [nationalpriorities.org/en/interactive-data/trade-offs/]
- Facilitator asks for comments and takes questions.

Elephants in the Room [Time: 25 minutes]

Materials:

- Elephants in the Room fact sheets (found in Training Materials)

Instructions:

- Using “popcorn brainstorming” participants are asked to call out concerns/objections to cutting the Pentagon budget (may include: jobs & economy, taking care of veterans, terrorism, America’s role as a world leader, etc.).
- Divide participants into small groups to discuss concerns and to formulate responses to address these concerns.
- Bring the groups together to report what they discussed in their group.
- Applaud the hard work.

Facilitator: We call the next section “Elephants in the Room” because as organizers and activists, we know that political discussions sometimes occur at odd times – family gatherings, while bowling or on a picket line – and suddenly “elephants” appear seemingly out of nowhere.

An elephant is one of those hard questions that is often hammered on by the media and usually based on an emotionally charged assumption or fear.

Frequently it is an assumption not often challenged by a counter narrative in everyday life.

There are a number of “elephants” when it comes to the subject of cutting the Pentagon budget.

Let’s brainstorm a list of “elephants.” What have you heard? What are some of the fears associated with cutting the Pentagon spending?

Just shout them out. (Facilitator makes a list on butcher paper.)

The “Elephants” most often raised:

- Jobs & economy
- Taking care of veterans & families
- National security

- Acts of terrorism/homeland security
- America's role as a world leader

"These are the some of the "elephants." In your Training Materials, we've provided fact sheets for each."

Note: *Keep in mind that it is a very uncertain time for people. The economic crisis is shaking up our communities. It is a moment when we need to respond to people's fears in order to map a road out of the crisis.*

Facilitator: "Let's break into small groups and discuss how to respond to these fears." Assign one "elephant" to each group and have them prepare a response to the issue.

Note: *Facilitator has participants count off by the number of "elephants" that have been identified.*

Facilitator brings group back for debrief. List responses. It is essential to **summarize and reinforce with facts.**

Let's Play Budget Jeopardy! [Time: 20 minutes]

Use the Jeopardy game format to assist participants in building a deeper understanding of the federal budget and provide informational tools for crafting responses to objections in Pentagon spending.

Materials:

- **Game Board:** Five columns of three questions each (available in Appendix and printed and assembled in advance), plus a row of the five category headings across the top.
Note: *Questions each consist of three pieces of paper, taped at the top only and one atop of the other. First up is "the question" (which in Jeopardy is the actual answer), over which is taped "the answer" (the actual question), and on top the number of points that question is worth. The "Final Jeopardy" question: "The City of BLANK contributed this much to the total Pentagon budget for FY20XX" should be taken from the NPP Trade-offs database for the community in which you're presenting.*
[nationalpriorities.org/en/interactive-data/trade-offs/]
- **Score board:** Using newsprint make a grid with 2 columns, one for each team, where the total points for each team will be written.
- **Markers**
- **Two noisemakers** with different sounds so you can tell them apart (bell, whistle, shaker, BUT NOT a Kazoo)
- **Candy**
- **An applause sign**
- **Game rules posted or handed out**

- **MC's list of questions and answers** (available in Training Materials and printed in advance)

Instructions:

- Announce the name of the game: "Let's Play Budget Jeopardy!"
- Begin the game with whatever fanfare you want to use as you make your entrance (use the applause sign).
- Announce the roles for this game, which include:
 - Game Show Host, facilitator who moderates the show and acts as judge, deciding which teams to call on and how many points to assign
 - Assistant Host, participant chosen and prepared in advance who operates the game board (and the score board, if necessary) and holds up the "applause" sign at appropriate moments
 - Volunteer Scorekeeper, participant chosen and prepared in advance
- Divide group into two teams. Each team sits together.
- Give each team a noisemaker.
- Ask the teams to think of a team name. Assign them one if this takes longer than 15 seconds. Write these names on the scoreboard.
- Ask each team to designate one person as their sound person, the only person who sounds the noisemaker.
- Read the rules aloud. (Rules are below. They should also be distributed as a handout or posted.)
- Play the game
 - Pick a team to go first. (Try miming the flip of an imaginary coin and select one team or the other at random. This sets a light tone for the game and enforces the host's total and arbitrary power.)
 - When a team selects a question "The Pentagon for 100, please," the assistant peels off the "100" sheet, revealing "the answer." The host then reads the answer aloud from her/his handout, in the form "The answer is...QUESTION."
 - The host determines which team signals first, and allows them to answer...etc. according to the rules.
 - Keys to success:
 - The host is key to the success of the game. Play this BIG. You're the MC of a GAME SHOW — act accordingly. Keep it big, light, and bouncy. Try using your tacky radio personality voice.
 - Use the Theme Song — After bounding on to the stage and taking bows, the host can start humming the Jeopardy theme ("Na na, Na na, Na na, Naaaa...") and conduct the group to get them to sing along. At the end, get everyone applauding. Later, if one team is moving too slow, start humming it again, and others will join in.
 - Contestants take this game pretty seriously. They question things. The MC has to keep control. Refer to the rules whenever possible, and camp it up "As the rules clearly state..." When necessary, an arbitrary exercise of power —

identified as such — works well to keep things moving and adds a lightness and humor to the proceedings.

- Keep it moving — this is fast paced when it's working well.
- Watch for “Ringers” — by the time you play this game, especially if you've looked at the sign-in sheet, you'll know if you have any people in the room who already know about Pentagon spending, or are simply the kind of person who will try and answer every question. ONE SOLUTION — announce in advance that you're on the lookout for ringers, and that anyone who answers three times (rightly or wrongly) is cut off. Try and remember to warn any player after they've answered twice. “That's two for you, Madam. One more and you're outta here!” You'll get a laugh.
- Keep the Scores Close — if one team is moving way ahead, call on the other team more frequently (remember, you're infallible), and use broader discretion on what constitutes a “correct” answer.
- Give out LOTS of candy — right answers, wrong answers, what have you. Tossing it is encouraged.
- The facilitator can use questions as an opportunity to BRIEFLY reinforce or go deeper on the issues.
- HAVE FUN!

Jeopardy Rules:

1. The first rule is to listen very closely to these rules because there are a lot of them. And they're NOT identical to the television version.
2. Answers are given in the form of a question. There will be five categories with three questions in each, plus a final bonus question in which each team will be allowed to wager all, some or none of their points. You must give the answer listed on the game board. Even if your answer is true, it may not necessarily be the correct one.
3. Assign one person to be your noisemaker. If you know the answer, only that person makes the noise. The first team to make a noise will be recognized.
4. If two noises are heard at once, the host can flip a coin, or arbitrarily decide.
5. If you answer correctly, you win the number of points designated for that question. YOU DO NOT LOSE POINTS for an incorrect answer.
6. If you don't have an answer or have the wrong answer, the second team has an opportunity to answer. If the second team answers correctly they get the points. If the second team guesses incorrectly or passes, then the host will give the correct answer.
7. Teams will alternate selecting questions, regardless of who gives the correct answer.
8. Any attempts to cheat, or not show proper reverence to the game show host or the assistant host, may result in a loss of points. The amount of the penalty levied will be at the sole discretion of the game show host.
9. **Finally, and MOST importantly, ALL decisions by the host are correct, irrefutable, and final, no matter how blatantly arbitrary or capricious.**

Summary points made during morning session:

Facilitator offers a handful of the morning's highlights and then transitions to next section: "We are in a political moment which requires that we examine and redefine security. Security is not solely a military concept; it is also connected to personal and economic security."

BREAK FOR LUNCH [Time: 30 minutes]

Facilitator preparation for next session: Choose 2 participants to ask to be the debaters in the next section.

Facilitator: Call the group back. Outline the agenda for the afternoon.

Impact of Federal Spending on Communities of Color [Time: 35 minutes]

Materials:

- Handout "Impact of Federal Spending on Communities of Color" (found in Training Materials)

Instructions:

- This section opens with a brief brainstorm followed by a small group exercise.
- Break the participants into four small groups and assign each group one issue (Housing, Education, Jobs, etc.). Ask each group to work through how budget decisions regarding their issue may have a disproportionate impact on communities of color.
- Have each group report their findings.
- Large group wrap up/final thoughts.

Facilitator: Introduction to brainstorm:

- We have been discussing the federal budget and how our tax dollars are spent.
- We have looked at how the budget prioritizes the Pentagon over community needs.
- We also briefly reviewed a handful of facts that point to a racial poverty divide. Poverty rates are higher in communities of color. Cuts to public sector jobs have a greater impact on communities of color because Black people and Latinos tend to hold more public sector jobs than white people.
- The federal budget plays a key role in supporting programs that have the potential to raise communities of color out of poverty and joblessness.
- We are going to take a look at federal spending from the vantage point of communities of color or through a racial equity lens.

Facilitator: “Let’s brainstorm! Why are issues of racial equity important to our efforts to change national spending priorities? Why does it matter?”

Possible answers:

- This is a basis for coalition building.
- It addresses a challenge all movements and organizations face: to be more inclusive and racially diverse.
- It increases our political clout when we represent the interests of the diverse 99%.
- Racial equity is a foundation stone of a more democratic, inclusive society.
- The issue of race and racial equity is an issue of growing, not declining, importance due to changing demographics. In the next 20 years people of color will be the majority of the young and in 30 years a majority of the population as a whole.

Facilitator: “Today we are looking at racial equity. Yet clearly, there are others that also suffer from institutionalized inequity. Can you name a few?”

- Possible responses: women, LGBT, individuals who are low-income, physically challenged.
- “Unfortunately, due to today’s tight agenda we are not able to make all the connections between all the groups who struggle with institutionalized inequity.”
- “We have chosen to begin with race because we’re living in a time when the economic divide between people of color and white folks is growing. And there is a long-understood connection between racial discrimination and poverty.”

Facilitator: “In the next small group exercise we will examine the impact of a federal budget which prioritizes the Pentagon over human needs on people of color. A federal budget which prioritizes the Pentagon over human needs has unintended consequences and disproportionate impact on communities of color. In order to close the racial poverty divide, we need to become aware of how government decisions, policies, structures and systems may deepen inequality.”

Facilitator: Offers a local example.

Sample:

“Let’s look at one example from the peace movement: nuclear weapons. Nuclear weapons are not good for our planet, certainly not good for the environment. Many believe these weapons do not prevent wars. In Congress, despite the deficit and the budget crisis, there are calls by some to spend billions to modernize the nuclear weapons stockpile although many scientists agree that our bombs will be “just fine” for the next 75 years. All of us will be affected if billions of dollars are poured into modernizing nuclear weapons, but is there a disproportionate impact and unintended consequence for a community of color? Absolutely. Take, for example, the case of American Indians living on the Navajo reservation. There is a struggle now between American Indian environmentalists and the mining companies over the possibility of reopening some old mines on the reservation. The companies anticipate new federal government

contracts for more domestically mined uranium. The Navajo reservation has an official unemployment rate of 40 percent, and it's almost double that for young people. The horrendous legacy of uranium mining on the Navajo reservation is marked by higher cancer rates, tainted water tables. Yet there are few alternatives for decent paying jobs outside of mining. American Indian environmentalists and alternative energy supporters are fighting to create decent green jobs on the Navajo reservation to replace uranium-mining jobs. Billions spent to modernize nuclear weapons will harm all of our communities and the Navajos will continue to pay even more dearly for that decision.

Facilitator: Hand out "funny glasses." "Put on your funny glasses. Feels different to look around the room, right? We are all affected by the economic crisis and the spending priorities of the federal budget. For a few minutes we want to see how the invisible footprint of a militarized federal budget in which the majority of discretionary spending goes to the Pentagon affects communities of color."

Facilitator: "Let's break down into four small groups and conduct our own racial equity impact study. We'll look at the impact of race in the following categories:

1. Public worker layoffs
2. Cuts in funding for housing programs and continued high foreclosure rates
3. Cuts in education
4. Cuts in healthcare"

"If you get stuck in the discussion, use the glasses! Remember we are all affected by budget cuts, but what might be the unique impacts on communities of color?"

Facilitator: Conduct a large group debrief and summary. It is important to bring out the specific unintended consequences and disproportionate impacts on communities of color. Some may only focus on the impact we all experience, so teasing out the specific impacts and its relationship to the historic racial poverty divide may be helpful.

Facilitator: "Tell us what you found in your racial equity impact study." Highlights recorded. Facilitator reinforces with facts.

Making the Case for Shifting Federal Spending Priorities

[Time: 60 minutes]

Learning Objectives:

- To take the participants through the process of identifying concerns/objections to cutting the Pentagon budget.
- To develop effective responses to those concerns/objections. (Beginning with building participants' information base and their understanding of oppositional concerns/objections, we will move towards the construction of strategic arguments.)
- In addition, participants will see NPP and others as resources for their local campaigns.

Facilitator: "We've had an opportunity to look at the federal budget process, Pentagon spending and the impact of current funding priorities on all of us, and especially on communities of color. We'll now take some time to drill down a bit further on Pentagon spending and begin to strategize on how we can shift federal priorities away from Pentagon spending and towards spending on human needs."

The Great Debate — "Should we move money from the Pentagon budget to fund human needs?" [Time: 35 minutes]

The debate format is used to build participants' confidence in making the case for cutting Pentagon spending and responding to opposition arguments.

Instructions:

- Decide before beginning the exercise if there is sufficient time left in the training to allow two rounds of debate.
- The facilitator will ask for 2 participants/debaters. (*Note: It is useful to approach people during the lunch break to ask them to volunteer.*)
- Each debater will be given 10 minutes with half the room to prepare a 2-minute statement of position. After the positions are prepared debaters will deliver their 2-minute argument.
- Participants will vote with their feet by going to the side of the room of the debater they believe won the debate; not who they agreed with, but who won the debate.
- The facilitator will debrief the debate by engaging the group in charting out the key arguments made by each side, identifying what was effective in the opposition's argument and how we could strengthen our argument.
- Time permitting, participants will then be paired with the debater they think lost and coach them for the rebuttal 2-minute round. (**Note:** *If necessary move some participants to make the groups balanced.*)
- A vote will be taken one more time and a victor announced.
- The facilitator will make summary points at the end. The goal is to enable the participants to think critically about the information.

- Provide prizes for BOTH participants.

Facilitator: “We have spent some time coming up with responses to the ‘elephants in the room’ and ways to address the impact of federal funding priorities on our communities. In this next exercise we are going to simulate a real-world debate on Pentagon spending. We call it the Great Debate. I’ll explain the rules. Two people have graciously agreed to debate each other with your help! [NAME] will argue ‘Yes, we can cut Pentagon spending to fund human needs.’ And [NAME] will argue ‘No, we cannot.’”

- Divide the room in half for 10 minutes of debate preparation.
- Debaters have 2 minutes to present their argument. The room votes.
- Time permitting, the groups reconvene for 5 minutes to prepare for a rebuttal. Ask participants to focus on the argument made by “their opponent” that they felt was most effective.
- Again they present the arguments for 2 minutes and a second vote is taken.

Facilitator: “What were the most persuasive arguments by both sides and why? What can we learn?”

- List key points.

Campaign Slogan, Rap or Bumper Sticker [Time: 25 minutes]

Instructions: Divide the group into approximately 4 small groups.

Facilitator: “The budget, like the Constitution and Bill of Rights, is a document that should guide our society and reflect our values.”

Facilitator: “Use ‘popcorn brainstorm’ to answer: ‘What is a value?’ Don’t tell me what you value. Tell me what you think values are.”

Facilitator: “For the next 10 minutes, discuss 2 questions:

- What values do current federal spending represent and are they reflective of our values?
- How are our families and our communities affected and shaped by spending decisions generally, and Pentagon spending in particular?”

Facilitator: “Develop a campaign slogan, rap, or bumper sticker that captures the values reflected or NOT reflected in the federal budget and/or in the federal budget process.”

Facilitator: Call large group together

- Call on each group to perform their rap or chant their slogan or recite their bumper sticker. (List high points on butcher paper.) Follow up with a group response.

The Dynamics of the Unfolding National Debate

[Time: 60 minutes]

Materials:

- Handout “Federal Budget Timeline: Opportunities to Take Action” (found in Training Materials)
- Butcher paper
- Markers

Learning Objectives:

- To motivate and empower participants to take action individually and collectively to redirect federal spending away from the Pentagon and into key social programs, education, and job creation.
- To understand how they as individuals can connect to the larger movement and take action.
- To leave the training motivated to take action.

Facilitator: “The purpose of this session is to begin to develop effective strategies for cutting Pentagon spending.”

- Review the Federal Budget Timeline handout. Where are we in the annual budget process? What, if any, are the special circumstances that are driving the decision-making process in the short, medium and longer term? Elections? Budget gridlock?

Things to consider:

- Who is influencing the budget debate?
- How do we block or neutralize the actions and arguments of the opposition?
- How do we build our power?

Note: *The main goal is to help participants map out ways they can form stronger alliances and organize a grassroots movement to change national spending priorities.*

Facilitator: Conduct large group brainstorm

- Who is influencing the federal budget debate in [State name] on the pro-Pentagon spending side and on the cutting Pentagon spending side? (List at least 3 for each side)
- What can we do to counter the actions and arguments of the opposition? (List 3 actions)

Facilitator: Break participants into small groups: Appoint a reporter to report back to large group, a small group facilitator, a recorder, and a timekeeper. Each small group should have butcher paper and a marker to write up their final recommendations. Each group will have 3 minutes to report back to the large group.

Have the small groups discuss:

1. How do you see your organization or the movement(s) you work with engaging in the fight to change national spending priorities – to move the money from the Pentagon to fund human needs?
2. What are the opportunities for action in the near and longer term, given the specific situations we currently face? Be specific. What outcome do you want to achieve?

Facilitator: Bring the group back together. Each group gets 3 minutes to report back.

- Debrief, discuss, summarize (list key points on butcher paper)

Facilitator: Large group discussion questions (Have these written up on butcher paper)

- What are cross cutting themes?
- Power analysis: What are the key constituencies?
- What are upcoming opportunities for action? What specific capabilities, actions, and messages are best suited to take advantage of them?
- How can we tie these opportunities to state and local issues?
- Generally speaking, how do we create the capacity to move effectively between the state and national fights?

Facilitator: “The truth of the matter is that doing nothing will mean that Pentagon spending will continue to take up more of the ‘pie’ – and social programs, educational opportunities, and jobs will be lost. This is a moment of unparalleled opportunity. Taking effective action is the only thing that stands between the cuts and us. These are all great ideas — the test will be our commitment to follow-through and put these into action.”

Closing [Time: 10- 15 minutes]

Instructions:

- Summarize the day
- Review the take home materials
- Use a closing circle to share closing thoughts

Note: *Facilitators should try to make the links between the goals of the training and the next steps. Let the day end on a hopeful note – celebrate the big gains we can make as we organize for changing national spending priorities.*

For example:

“We have covered a lot of ground today. We hope that you are inspired to organize to change national spending priorities. We hope you feel more able to refute the argument that we are broke and can’t afford to take care of the most vulnerable. Our future depends on moving the money from wasteful spending on wars and new weapons to fund human services. Our country needs a real discussion of how our long-term security might be better served by investing in

green jobs, human services, and education. Please take the time to fill out the evaluation; we need your input to refine the curriculum. We can also keep you connected to other groups who are working in communities across the country to change national spending priorities.”

Facilitator: Choose a closing circle activity.

Evaluation

Move the Money Training — National Priorities Project and Peace Action

City, State, Date

Dear Friends,

Thank you for attending the “Move the Money” training. Our goal is to give you critical information to empower you to intervene in the debate over our country’s budget priorities, and to provide resources that will assist you in your work. Your feedback is critical to our efforts to improve future workshops. Thank you for taking the time to fill out the following brief survey.

What is your biggest take away from this workshop?

Are you more prepared to engage in the debate over Pentagon spending in the national budget? If so, please say how, and if not, please let us know what else you need.

Please respond to each question using a scale of 1 (low) to 5 (high).

Overall value of this workshop:

1 2 3 4 5

Please explain:

Today’s Framework and Introductions

Did the facilitation set you at ease and help build your understanding of people and interests in the room?

1 2 3 4 5

Understanding federal budget priorities

Did this session help you to understand the spending priorities within the federal budget?

1 2 3 4 5

